

**U.S. ARMY COMMAND AND GENERAL STAFF COLLEGE  
ORDER OF THE IRON PEN PROGRAM**

**1. PURPOSE.** To provide guidance for all Command and General Staff College staff and faculty on the Order of the Iron Pen student publication recognition program. This Bulletin also provides guidance to all Command and General Staff College students, military and civilian, resident and nonresident, on the College's policy for providing recognition for student contribution to the body of knowledge relevant to the military profession.

**2. APPLICABILITY.** This Bulletin applies to all students, staff, and faculty assigned to or associated with the Command and General Staff College (CGSC).

**3. REFERENCES.**

a. Army Regulation (AR) 12-15 (Joint Security Cooperation Education and Training (JSAT))

b. AR 27-60 (Intellectual Property)

c. AR 350-1 (Army Training and Leader Development)

d. AR 690-700 (Personnel Relations and Services (General))

e. CGSC Circular 350-1 (United States Army Command and General Staff College Catalog)

f. CGSC Circular 350-3 (Department of Distance Education Policies and Procedures)

g. Student Text (ST) 22-2 (Leader Communication)

**4. POLICY.**

a. it is the intent of CGSC leadership to encourage student authorship. Professional and Academic contributions by adding to the body of knowledge through authorship is an important pursuit for field grade leaders. The staff and faculty of CGSC are in a unique position to encourage contributions to the body of knowledge relevant to the military profession by instituting efforts to recognize them. Such recognition could

provide professional benefits Army wide by encouraging improvements to the quality of scholarship and commitment of our military leaders.

b. The Order of the Iron Pen. This order is a method to recognize published student authors whose writings are the result of efforts pursued while assigned to CGSC.

## **5. GENERAL GUIDANCE.**

a. Standards governing faculty submissions of perspective students for the Order of the Iron Pen.

(1) CGSC faculty will monitor the publication status of students assigned to their staff groups who are pursuing publication of articles while with CGSC and will inform their faculty academic supervisor of the student's efforts.

(2) Upon publication of a student submitted article, the faculty publication mentor will submit the Order of the Iron Pen packet through their faculty academic supervisor, school director, through the Dean of Academics for approval by the Provost of the Army University. The faculty publication mentors, in collaboration with their faculty academic supervisor, will determine worthiness of the submitted publications for the Order of the Iron Pen.

(3) Articles published by students, whether independently or collaboratively co-authored with faculty, resulting in work accomplished while assigned as a student at CGSC, even if publication itself takes place after graduation.

(4) Order of the Iron Pen packet: Faculty publication mentors will submit via email a digital copy of the published article, a completed copy of the Order of the Iron Pen certificate (Encl), recommended text for a star note, and the address of the student author if they have graduated and reassigned.

(5) If student authors assigned are still with CGSC when their Order of the Iron Pen approved, whenever possible, star notes and signed certificates should be formally presented to recipients in the presence of their staff group.

## **6. RESPONSIBILITIES.**

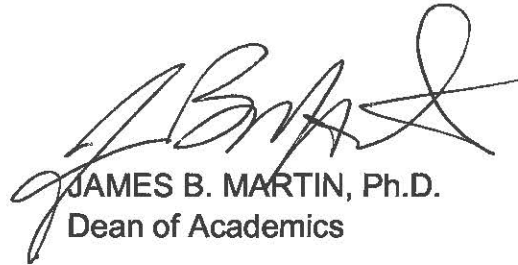
a. Initial responsibility for managing this program resides first with the faculty publication mentor and the faculty academic supervisor. These two key faculty members will coach their students towards successful completion and submission of articles and recognition of those publications.

b. The faculty publication mentors are responsible for submitting the Order of the Iron Pen packet as well as presentation of the certificate and star note (either in person if still assigned or obtaining addresses of graduated student authors).

**7. PROPONENT.** Proponent for this bulletin is the CGSC SGS. Send comments and suggested improvements to US Army Command and General Staff College, 100 Stimson Avenue, (ATZL-LDC-S), Fort Leavenworth, KS 66027-2301.

FOR THE DEPUTY COMMANDANT

Encl



JAMES B. MARTIN, Ph.D.  
Dean of Academics

DISTRIBUTION:

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**The Command and General Staff College**  
**To All who shall see these presents greeting.**



*Be it known that*

**Major Edward J. Edens**

*In recognition for his co-authorship of the article*

*"A design in Search of a Theory: A Case of Theoretical Modeling in Army Design  
Methodology"*

*Small Wars Journal, July 14, 2016*

*In Testimony Whereof, and by the Authority Vested in us, We do Confer*

**The Order of the Iron Pen**

*This Certificate is an enduring symbol of this notable accomplishment*

*Given at Fort Leavenworth, Kansas, this 19th Day of January 2017*

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John S. Kem  
Major General, US Army  
Deputy Commandant